



TAKE OFF WITH US

Memphis
INTERNATIONAL AIRPORT

Resolutions

February 19, 2026

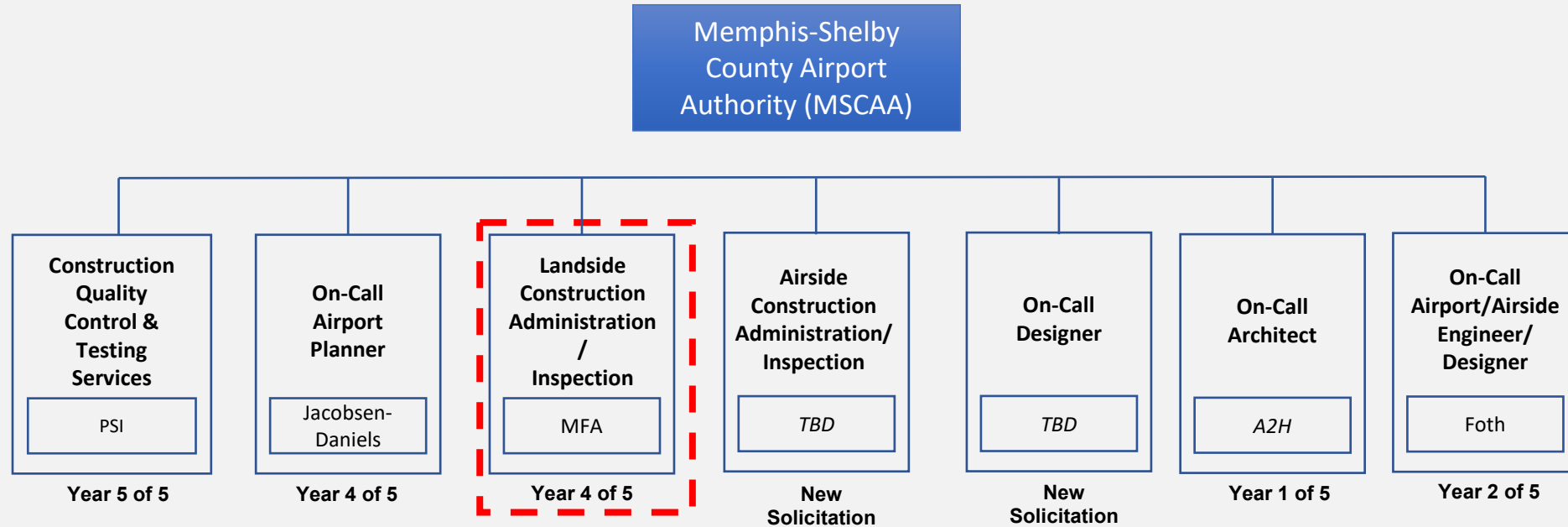
Resolution 1

**Approval of Contract Year 4 Budget – Landside Construction
Administration Inspection & Program Management**

MFA, LLC

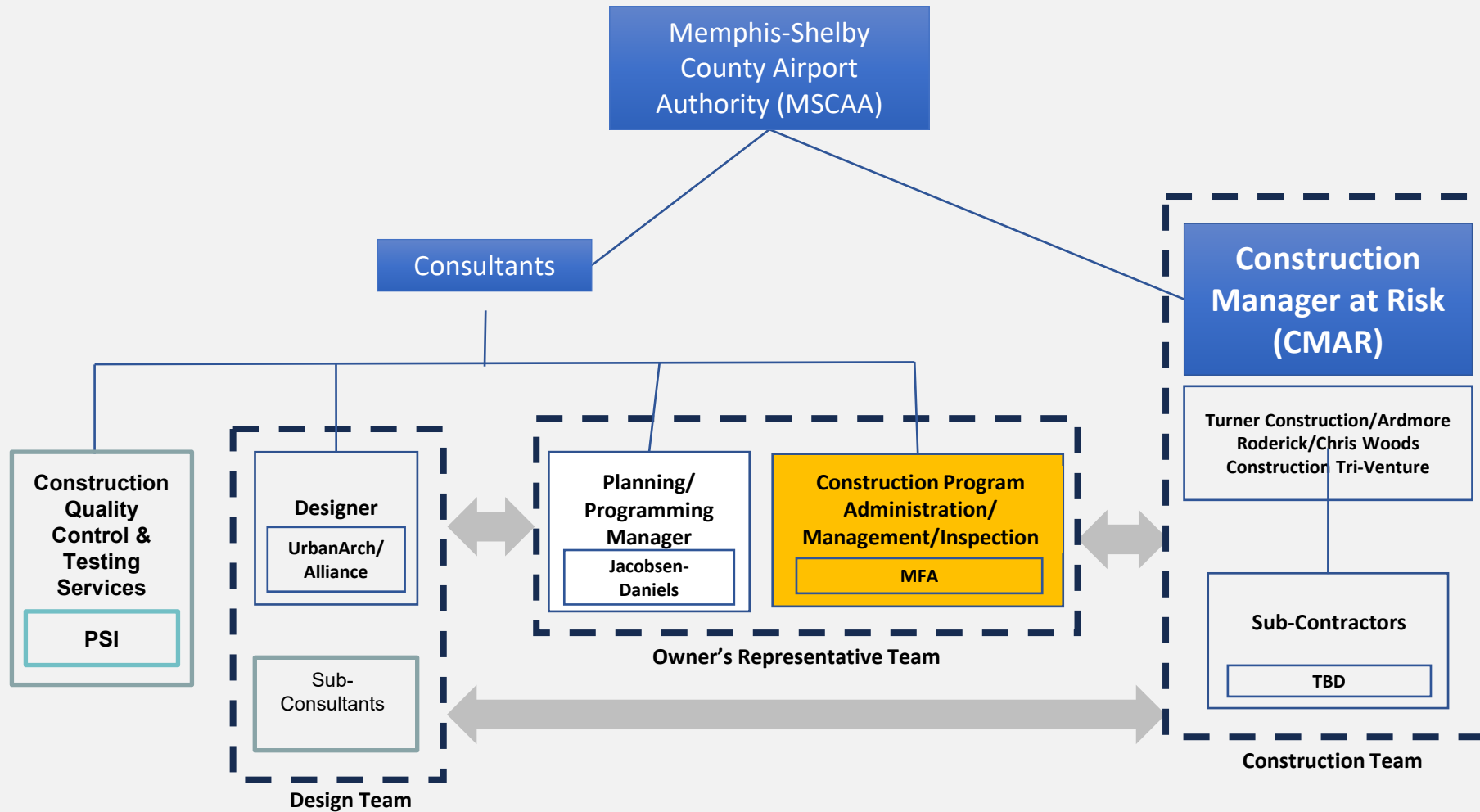


MSCAA Development Division - On-Call Contracts



Terminal Modernization & Seismic Program (TMSP)

Organizational Chart



Resolution 2

**Approval of Funding Authorization Level No. 10 – TMSP:
Early Release Package - Terminal**

**Turner Construction Company, Inc. / Ardmore Roderick, Inc. /
Chris Woods Construction Company (Tri-Venture)**



Terminal Modernization & Seismic Program (TMSP)



MEM
ON THE
MOVE

TMSP Approved Funding Authorization To Date – 1 of 2

Contract 22-1459-01	Board Resolution	Date	Scope	Cost / GMP	Contingency	DBE Goal
Base Contract	22-5056	10/20/22	Preconstruction Services	\$3,000,000.00	\$300,000.00	0%
Funding Authorization N/A	23-5087	4/20/23	Expansion of the East Employee and Overflow Passenger Parking (Yellow) Lot	N/A		N/A
Funding Authorization 1	23-5123	10/29/23	Mobilization To Support TMSP	\$5,000,000.00		24%
Funding Authorization 2	23-5124	10/29/23	Expansion of the East Employee and Overflow Passenger Parking (Yellow) Lot	\$2,100,000.00		10%
Funding Authorization 3	24-5140	3/21/24	Enabling Components of the Upper/Outer Drive Replacement	\$22,000,000.00		26%
Funding Authorization 4	24-5148	7/18/24	Demolition of Concourse A	\$8,400,000.00		26%
Funding Authorization 5	24-5159	12/12/24	Upper/Outer Drive Replacement	\$59,281,028.00	\$3,468,585.10	18%
Funding Authorization 6	25-5168	5/15/25	Installation of Trash Chutes on Concourse B	\$550,000	\$55,000	12%
Funding Authorization 7	25-5169	5/15/25	CBIS/ Admin Building Early Release Package	\$20,956,396.00	\$2,095,639.60	27%
Funding Authorization 8	25-5186	9/18/25	B Terminal Pedestrian Tunnel	\$2,867,362.08		18%
Funding Authorization 9	25-5188	10/23/25	CBIS/ Admin Building Construction	\$56,994,821.00	\$5,699,482.00	N/A
SUBTOTAL of Approved Funding Authorization Amount Funding Authorizations 1-9 (Cost/GMP + Contingency)				\$192,768,313.78		

TMSP Approved Funding Authorization To Date – 2 of 2

Contract 22-1459-01	Board Resolution	Date	Scope	Cost / GMP	Contingency	Goal
Funding Authorization 10	THIS ITEM	2/19/26	Early Release Package - Terminal	\$8,500,000.00	\$0.00	N/A
Approved Funding Authorization Amount To Date (Cost/GMP + Contingency)				\$201,268,131.78		

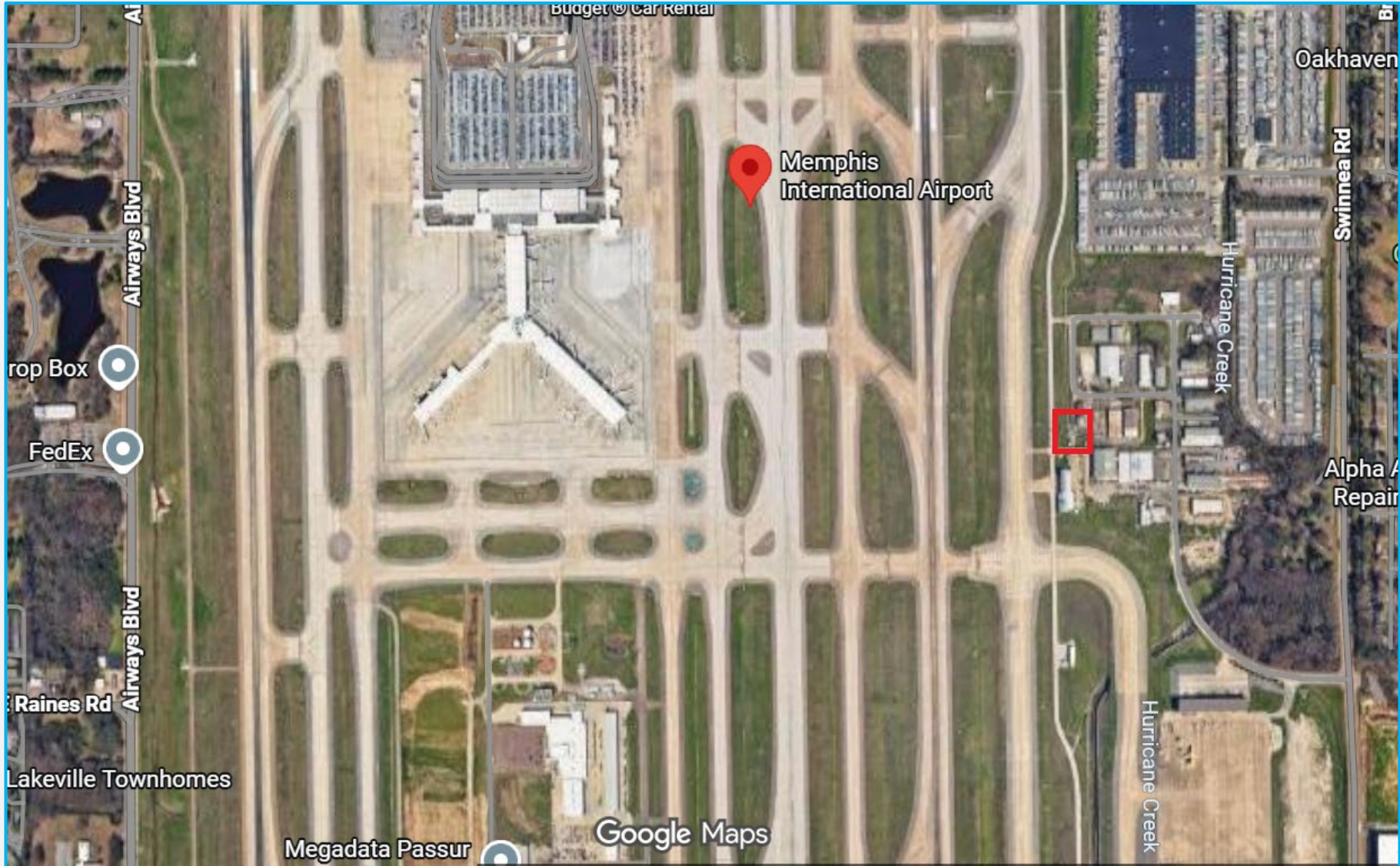
Resolution 3

**Approval To Negotiate and Execute A New Lease Agreement:
Pinnacle Towers, LLC**



2817 Hangar Road

Land Lease of 5,000 SF for Cell Tower Site



2817 Hangar Road

Land Lease of 5,000 SF for Cell Tower Site



Resolution 4

**Approval To Update Ground Transportation Fees at
Memphis International Airport**



Ground Transportation Fees: Sample Comparison

Airport	Taxis		Ride-Share	
	Pickup	Dropoff	Pickup	Dropoff
Memphis (MEM)	\$2.00	No Charge	\$2.00	\$2.00
Nashville (BNA)	\$1.50	No Charge	\$5.00	\$5.00
Knoxville (TYS)	\$120/month	No Charge	\$3.00	\$3.00
St. Louis (STL)	\$3.00	No Charge	\$3.00	\$3.00
Ashville (AVL)	\$4.00	No Charge	\$1.50	\$1.50
Cleveland (CLE)	\$4.00	No Charge	\$4.00	\$4.00
Greenville (GSP)	\$3.00	No Charge	\$3.75	\$3.75
Raleigh-Durham (RDU)	\$4.37	No Charge	\$4.37	\$4.37
Tucson (TUS)	\$4.00	No Charge	\$4.00	\$4.00

Proposed Ground Transportation Fee Change

Effective 4/1/26

Memphis (MEM)	Taxis		Ride-Share	
	Pickup	Dropoff	Pickup	Dropoff
Current	\$2.00	No Charge	\$2.00	\$2.00
Effective 4/1/26	\$4.00	No Charge	\$4.00	\$4.00



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Informational Items



Memphis Business Journal 40 Under 40

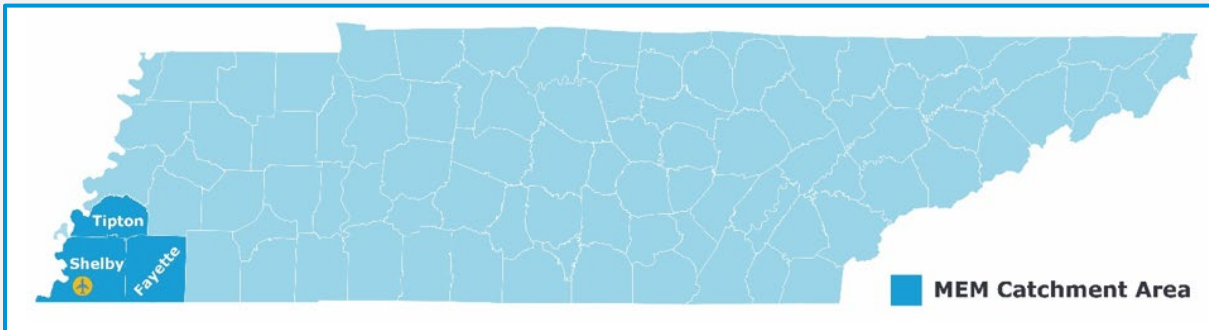
Mia Harvey

Media and Public Relations
Program Manager



Economic Impact Study

- MEM's Economic Impact within the State of TN calculated at \$10.7B
- Study based on 2024 data.



InterVISTAS

2024

Economic Impact Study

MEMPHIS INTERNATIONAL AIRPORT (MEM)

